CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY KALAMAZOO COUNTY, MICHIGAN

REPORT ON FINANCIAL STATEMENTS (with required supplementary information)

YEAR ENDED DECEMBER 31, 2023



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INDEPENDENT AUDITOR'S REPORT

Board of Directors of the City of Kalamazoo Downtown Development Authority Kalamazoo, Michigan

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, and each major fund of the City of Kalamazoo Downtown Development Authority (the Authority), a component unit of the City of Kalamazoo, Michigan, as of and for the year ended December 31, 2023, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, and each major fund of the Authority, as of December 31, 2023, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Authority and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- > Exercise professional judgment and maintain professional skepticism throughout the audit.
- ➤ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- ➤ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information, as identified in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Emphasis of Matter

As discussed in Note 1, the financial statements present only the City of Kalamazoo Downtown Development Authority and do not purport to, and do not present fairly the financial position of the City of Kalamazoo, Michigan, as of December 31, 2023, and the changes in its financial position for the year then ended, in conformity with accounting principles generally accepted in the United States of America. Our opinions are not modified with respect to this matter.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 25, 2024 on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

June 25, 2024

Manes Costerinan PC

This discussion and analysis of financial performance provides an overview and analysis of the City of Kalamazoo Downtown Development Authority's (the Authority) financial activities for the year ended December 31, 2023. Please read this document in conjunction with the Authority's financial statements.

Financial Highlights

As discussed in further detail in this discussion and analysis, the following represents the most significant financial highlights for the year ended December 31, 2023:

A. Government-wide

- ➤ Liabilities of the Authority exceeded its assets at the close of 2023 by \$1,691,957.
- ➤ Governmental activities net position (deficit) was (\$1,691,957).
- ➤ Business-type activities net position was \$0 as the Authority transferred the Parking System to the City of Kalamazoo effective August 31, 2023.

B. Fund Level

- The General Fund fund deficit increased by \$219,322 to (\$952,695).
- ➤ The Parking System Fund net position decreased by \$1,663,529 to \$0 as these activities were transferred to the City of Kalamazoo as noted above.

Using this Annual Report

This annual report consists of several financial statements. The government-wide statement of net position and the statement of activities provide information about the activities of the Authority as a whole and present a longer-term view of the Authority's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year, and whether the taxpayers have funded the full cost of providing government services.

The governmental fund financial statements present a short-term view which reveals how resources were spent during the year and what resources are available for future spending. The proprietary fund financial statements are presented on the same longer-term view as the government-wide financial statements. Fund financial statements also report the operations of the Authority in more detail than the government-wide financial statements by providing information about the Authority's most significant funds.

The Authority as a Whole

The following table shows, in condensed format, a comparison of net position of the Authority as of December 31, 2022, and December 31, 2023. The parking system was included in the business-type activities of the Authority through August 31, 2023, when the operations were transferred to the City of Kalamazoo, reducing the net position to \$0 at December 31, 2023.

		imental vities		ess-type vities	Total		
	2022	2023	2022	2023	2022	2023	
ASSETS Current and other assets Capital assets	\$ 627,701 58,162	\$ 679,989 109,012	\$ 2,794,139 172,748	\$ -	\$ 3,421,840 230,910	\$ 679,989 109,012	
TOTAL ASSETS	685,863	789,001	2,966,887		3,652,750	789,001	
LIABILITIES Current liabilities Noncurrent liabilities	1,125,597 1,333,391	1,397,430 1,083,528	1,303,358		2,428,955 1,333,391	1,397,430 1,083,528	
TOTAL LIABILITIES	2,458,988	2,480,958	1,303,358		3,762,346	2,480,958	
NET POSITION Investment in capital assets Unrestricted	58,162 (1,831,287)	109,012 (1,800,969)	172,748 1,490,781		230,910 (340,506)	109,012 (1,800,969)	
TOTAL NET POSITION	\$ (1,773,125)	\$ (1,691,957)	\$ 1,663,529	\$ -	\$ (109,596)	\$ (1,691,957)	

The following table shows the changes in net position during the previous and current year. The parking system was transferred to the City of Kalamazoo effective August 31, 2023, reducing overall net position by \$1,663,529.

	Governmental Activities				Business-type Activities				Total			
	2022		2023		2022		2023		2022		2023	
REVENUE									,			
Program revenue												
Charges for services	\$	-	\$	-	\$	1,647,617	\$ 1,154,520	\$	1,647,617	\$	1,154,520	
Operating grants and contributions	59	210		59,210		-	-		59,210		59,210	
General revenue												
Property taxes	282	733		272,830		-	-		282,733		272,830	
Interest		207		301		17,883	15,580		18,090		15,881	
Miscellaneous	1	577		_		_			1,577		-	
TOTAL DEVENUE	242	727		222 241		1.665.500	1 170 100		2 000 227		1 502 441	
TOTAL REVENUE	343	727		332,341		1,665,500	1,170,100		2,009,227		1,502,441	
EXPENSES												
Public works	12	320		58,458		-	-		12,320		58,458	
Community and economic development	44	568		131,265		-	=		44,568		131,265	
Parking system		-		-		2,125,589	1,064,760		2,125,589		1,064,760	
Interest on long-term debt	12	542		61,450		<u> </u>			12,542		61,450	
TOTAL EXPENSES	69	430		251,173		2,125,589	1,064,760		2,195,019		1,315,933	
SPECIAL ITEM						-	(1,768,869)		-	([1,768,869]	
Change in Net Position	\$ 274	297	\$	81,168	\$	(460,089)	\$ (1,663,529)	\$	(185,792)	\$ ([1,582,361]	

Governmental Activities

The Authority's governmental activity revenues totaled \$332,341 with the largest revenue source being property taxes. Property taxes make up approximately 82% of the total governmental revenue.

The Authority incurred governmental expenses of \$251,173 during the fiscal year, with the largest expenses being community and economic development (\$131,265). Operating expenses increased \$181,743, or 262%, from the prior year due to increased management services for operations and increased maintenance of the downtown.

Business-type Activities

The Authority's business-type activities comprised of the parking system for the downtown area of the City of Kalamazoo and operated under a mutual service agreement between the City of Kalamazoo and the City of Kalamazoo Building Authority. The operations of the parking system were transferred to the City of Kalamazoo effective August 31, 2023. Activity of the parking system through the transfer date are included in the business-type activities.

The Authority's business-type activity revenues totaled \$1,170,100 with the largest revenue source being charges for services. Charges for services make up approximately 99% of the total business-type activity revenue.

The Authority incurred business-type expenses of \$1,064,760 during the fiscal year for the operation and maintenance of the parking system up to August 31, 2023. After this date the activities of the parking system were transferred to the City of Kalamazoo, resulting in a special item transfer out of net position of \$1,768,869.

Governmental Fund Financial Statements

The General Fund is the chief operating fund of the Authority. During the year, the fund deficit increased \$219,322 to (\$952,695), which represents (173%) of annual expenditures. Total revenues decreased by \$5,177, or approximately 2%, from the prior year. Total expenditures increased by \$370,837, or approximately 205% over the prior year, due to increases related to debt service and community and economic development.

Enterprise Fund Statements

The Parking System Fund accounted for the business-type activities of the Authority and presents the same information as noted above for the business-type activities.

General Fund Budgetary Highlights

During the year, the General Fund of the Authority had budgeted amounts for revenues of \$335,210, with actual revenues less than that amount by \$2,943 due to property tax collections. The General Fund of the Authority budgeted for expenditures in the amount of \$597,117, with actual expenditures being less than that amount at \$551,589. Actual expenditures came in \$45,528 under the budgeted appropriations, primarily due to less maintenance and repairs than anticipated.

Capital Asset Administration

At December 31, 2023, the Authority had invested \$109,012, net of accumulated depreciation, in capital assets. During the year the Authority recognized \$56,500 in land improvements related to governmental activities. The Authority also recognized \$5,650 and \$22,626 for depreciation expense for governmental and business-type activities, respectively. The Authority transferred the capital assets of the Parking System Fund to the City of Kalamazoo. See Note 3 to the financial statements for additional information related to capital assets.

Long-Term Debt

The Authority currently holds four long-term obligations payable to the City of Kalamazoo, the Kalamazoo Community Foundation, and a developer. At December 31, 2023, the outstanding principal on the notes and agreements totaled \$874,391. The current year debt service payment to the City of Kalamazoo as well as the current year payments due to the developer were not made. Amounts that have become due on these notes and agreements and remain unpaid as of the end of the fiscal year are reported as due to other governmental units and due to developers in the General Fund balance sheet. The amount is still owed but currently the City of Kalamazoo and developer are not enforcing payments. In addition, the Authority has received a long-term advance from the City of Kalamazoo in the amount of \$459,000. See Note 4 to the financial statements for additional information related to long-term obligations and Note 9 for subsequent events associated with the long-term obligations.

Economic Factors and Next Year's Budgets

Future tax revenues are projected to remain stable while property values continue to increase. However, most of the district falls within the Downtown Economic Growth Authority (DEGA) boundaries, which means the majority of increased tax revenue will be captured by DEGA. To enhance its financial impact, the Authority plans to diversify and increase other revenue streams.

Contacting the Authority

This financial report is intended to provide citizens, taxpayers, customers, and investors with the general overview of the Authority's finances and demonstrate the Authority's accountability for the money it receives. If you have any questions about this report or need any additional information, we welcome you to contact the City of Kalamazoo Downtown Development Authority, 241 W South Street., Kalamazoo, MI 49007.

BASIC FINANCIAL STATEMENTS

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY STATEMENT OF NET POSITION DECEMBER 31, 2023

	Governmental Activities	Business-type Activities	Total
ASSETS			
Current assets			
Cash	\$ 644,070	\$ -	\$ 644,070
Receivables	35,919		35,919
Total current assets	679,989		679,989
Noncurrent assets			
Capital assets not being depreciated	58,162	-	58,162
Capital assets, net of accumulated depreciation	50,850		50,850
Total noncurrent assets	109,012		109,012
TOTAL ASSETS	789,001		789,001
LIABILITIES			
Current liabilities			
Accounts payable	13,414	-	13,414
Accrued interest payable	6,727	-	6,727
Due to developers	440,100	-	440,100
Due to other governmental units	687,326	-	687,326
Current portion of notes and agreements payable	249,863		249,863
Total current liabilities	1,397,430		1,397,430
Noncurrent liabilities			
Advance from other governmental units	459,000	_	459,000
Noncurrent portion of notes and agreements payable	624,528		624,528
Total noncurrent liabilities	1,083,528		1,083,528
TOTAL LIABILITIES	2,480,958		2,480,958
NET POSITION (DEFICIT)			
Investment in capital assets	109,012	-	109,012
Unrestricted	(1,800,969)		(1,800,969)
TOTAL NET POSITION (DEFICIT)	\$ (1,691,957)	\$ -	\$ (1,691,957)

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2023

Net (Expense) Revenue and **Program Revenues** Changes in Net Position Operating Charges for Business-type Grants and Governmental Functions/Programs **Expenses** Services Contributions Activities Activities Total Governmental activities (58,458)Public works 58.458 (58,458)Community and economic development 131,265 59,210 (72,055)(72,055)Interest on long-term debt 61,450 (61,450)(61,450)59,210 251,173 (191,963)Total governmental activities (191,963)**Business-type** activities Parking system 1,064,760 1,154,520 89,760 89,760 \$ 1,154,520 59,210 (191,963)89,760 Total \$ 1,315,933 (102,203)General revenues Property taxes 272,830 272.830 Interest 301 15,580 15,881 Special item - transfer of net position (1,768,869)(1,768,869)Total general revenues and special item 273,131 (1,753,289)(1,480,158)Change in net position 81,168 (1,663,529)(1,582,361)Net position (deficit), beginning of year (1,773,125)1,663,529 (109,596)Net position (deficit), end of year \$ (1,691,957) \$ (1,691,957)

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY GOVERNMENTAL FUND BALANCE SHEET DECEMBER 31, 2023

	General Fund			
ASSETS Cash	\$	644,070		
Receivables		26 407		
Accounts		26,487		
Taxes		9,432		
TOTAL ASSETS	\$	679,989		
LIABILITIES				
Accounts payable	\$	13,414		
Due to developers		440,100		
Due to other governmental units		687,326		
Advance from other governmental units		459,000		
TOTAL LIABILITIES		1,599,840		
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenue		32,844		
FUND BALANCE (DEFICIT) Unassigned	_	(952,695)		
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE (DEFICIT)	\$	679,989		

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET TO THE STATEMENT OF NET POSITION DECEMBER 31, 2023

Fund balance (deficit) - governmental fund

\$ (952,695)

Amounts reported for the governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in the governmental fund.

The cost of capital assets is \$ 325,385 Accumulated depreciation is \$ (216,373)

Capital assets, net 109,012

Long-term receivables are not available to pay for current period expenditures and are therefore deferred in the governmental fund. These consist of:

Unavailable revenue 32,844

Long-term liabilities are not due and payable in the current period and therefore are not reported in the Governmental Fund Balance Sheet. Long-term liabilities at yearend consist of:

Notes payable (336,491) Developer agreements payable (537,900) Accrued interest payable (6,727)

(881,118)

Net position (deficit) of governmental activities

\$ (1,691,957)

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE YEAR ENDED DECEMBER 31, 2023

	Ger	neral Fund
REVENUES	ф	050 554
Property taxes Intergovernmental	\$	272,756 59,210
Intergovernmental		39,210
interest		301
TOTAL REVENUES		332,267
EXPENDITURES		
Current		444070
Public works		114,958
Community and economic development		174,515
Debt service		262,116
TOTAL EXPENDITURES		551,589
		002,007
EXCESS OF REVENUES (UNDER) EXPENDITURES		(219,322)
Fund balance (deficit), beginning of year		(733,373)
i und balance (denote), beginning of year		(133,373)
Fund balance (deficit), end of year	\$	(952,695)

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF THE GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2023

Net change in	fund ba	lance - gover	nmental fund
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\$ (219,322)

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported as expenditures in the governmental fund. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Capital outlay\$ 56,500Depreciation expense(5,650)

Excess of capital outlay over depreciation expense

50,850

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.

Increase in unavailable revenue

74

Repayment of long-term debt and borrowing of long-term debt is reported as expenditures and other financing sources in governmental funds, but the repayment reduces long-term debt liabilities and the borrowings increase long-term liabilities in the statement of net position. In the current year these amounts consist of:

Debt principal maturity 199,777
Maturity of other obligations 48,900

248,677

Some items reported in the statement of activities do not require the use of current financial resources and therefore are not reported in governmental funds. These activities consist of:

Decrease in accrued interest payable

889

Change in net position of governmental activities

81,168

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY PROPRIETARY FUND STATEMENT OF NET POSITION DECEMBER 31, 2023

	Activ Park	ness-type ctivities arking ystem		
ASSETS	\$	-		
LIABILITIES				
NET POSITION	\$	-		

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY PROPRIETARY FUND STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION YEAR ENDED DECEMBER 31, 2023

	Business-type Activities
	Parking System
OPERATING REVENUES Charges for services	\$ 1,154,520
OPERATING EXPENSES	
Operation and maintenance	1,042,134
Depreciation	22,626
TOTAL OPERATING EXPENSES	1,064,760
OPERATING INCOME	89,760
NONOPERATING REVENUES	
Interest revenue	15,580
NET INCOME BEFORE SPECIAL ITEM	105,340
SPECIAL ITEM	
Transfer of net position to the City of Kalamazoo	(1,768,869)
CHANGE IN NET POSITION	(1,663,529)
Net position, beginning of year	1,663,529
Net position, end of year	\$ -

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY PROPRIETARY FUND STATEMENT OF CASH FLOWS YEAR ENDED DECEMBER 31, 2023

	 siness-type Activities Parking
	 System
CASH FLOWS FROM OPERATING ACTIVITIES Cash receipts from customers Cash paid to suppliers	\$ 1,143,149 (1,211,953)
NET CASH (USED) BY OPERATING ACTIVITIES	 (68,804)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Cash paid to other governmental units Cash received on note receivable Cash transferred to City of Kalamazoo	(1,087,777) 308,025 (1,618,747)
NET CASH (USED) BY NONCAPITAL FINANCING ACTIVITIES	(2,398,499)
CASH FLOWS FROM INVESTING ACTIVITIES Interest received	15,580
NET (DECREASE) IN CASH DURING YEAR	(2,451,723)
Cash, beginning of year	2,451,723
Cash end of year	\$
Reconciliation of operating income to net cash	
(used) by operating activitiesOperating incomeAdjustments to reconcile operating income tonet cash (used) by operating activities	\$ 89,760
Depreciation Decrease in:	22,626
Receivables	30,240
Due from other funds	4,151
(Decrease) in: Accounts payable	(169,819)
Unearned revenues	 (45,762)
NET CASH (USED) BY OPERATING ACTIVITIES	\$ (68,804)

Note: During the year, the Authority and the City of Kalamazoo agreed to terminate parking system agreement with an effective date of August 31, 2023. Capital assets with a net book value of \$150,122 were transferred to the City.

NOTE 1 - DESCRIPTION OF AUTHORITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Kalamazoo (the City) established the Downtown Development Authority (the Authority) on March 1, 1982. Its purpose is to stimulate public and private investment in downtown Kalamazoo and act as the catalyst for joint public and private action to bring about economic growth and physical development in the downtown area. The governing body of the Authority is a Board of Directors consisting of the mayor of the City and eight other members.

The financial statements of the Authority have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The Authority's more significant accounting policies are described below.

Reporting Entity

As required by accounting principles generally accepted in the United States of America, these financial statements are exclusive presentations of the financial condition and results of operations of the City of Kalamazoo Downtown Development Authority. The Authority is considered a component unit of the City of Kalamazoo, Michigan, and is discretely presented in the City of Kalamazoo's (the primary government) financial statements. A copy of the City's audited financial statements may be obtained at the Kalamazoo City Hall.

Basis of Presentation

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of activities (the government-wide financial statements) report information for the government as a whole. For the most part, interfund activity has been eliminated in the preparation of these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for services.

The statement of activities presents the direct functional expenses of the Authority and the program revenues that support them. Direct expenses are specifically associated with a service, program, or department and are therefore clearly identifiable to a particular function. Program revenues are associated with specific functions and include charges to recipients of goods or services and grants and contributions that are restricted to meeting the operational or capital requirements of that function. Revenues that are not required to be presented as program revenues are general revenues. This includes interest and property taxes and shows how governmental functions are either self-financing or supported by general revenues.

FUND FINANCIAL STATEMENTS

The fund financial statements present the Authority's individual major funds. Separate financial statements are provided for governmental funds and proprietary funds. The major individual governmental fund and major individual enterprise fund are reported as separate columns in the fund financial statements.

The Authority reports the following *Major Governmental Fund*:

The *General Fund* is used to account for all financial resources of the Authority which are restricted to expenditures for downtown development purposes.

NOTE 1 - DESCRIPTION OF AUTHORITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Basis of Presentation (continued)

FUND FINANCIAL STATEMENTS (continued)

The Authority reports the following *Major Enterprise Fund*:

The *Parking System Fund* accounts for resources generated by providing parking services throughout the City; the costs (expenses, including depreciation) are financed or recovered primarily through user charges.

Measurement Focus

The government-wide and proprietary fund financial statements are presented using the economic resources measurement focus, similar to that used by business enterprises or not-for-profit organizations. Because another measurement focus is used in the governmental fund financial statements, reconciliations to the government-wide financial statements are provided that explain the differences in detail.

All governmental funds are presented using the current financial resources measurement focus. With this measurement focus, only current assets, deferred outflows of resources, current liabilities, and deferred inflows of resources generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in fund balance.

Basis of Accounting

Basis of accounting refers to the timing under which transactions are recognized for financial reporting purposes.

The government-wide and proprietary fund financial statements are prepared using the accrual basis of accounting. Under the accrual basis of accounting, revenue is recorded in the period in which it is earned, and expenses are recorded when incurred, regardless of the timing of related cash flows. Revenues for grants and contributions are recognized when all eligibility requirements imposed by the provider have been met. Unearned revenue is recorded when resources are received by the Authority before it has legal claim to them, such as when program fees are received.

Governmental funds are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the Authority considers revenues to be available if they are collected within 60 days of the end of the current period. Revenues susceptible to accrual include state and federal grants and interest revenue. Other revenues are not susceptible to accrual because generally they are not measurable until received in cash. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

If/when both restricted and unrestricted resources are available for use, it is the Authority's practice to use restricted resources first, then unrestricted resources as they are needed.

NOTE 1 - DESCRIPTION OF AUTHORITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Budgets and Budgetary Accounting

The budget shown in the financial statements was prepared on a basis not significantly different than the basis used to reflect actual results.

The Authority follows these procedures in establishing the budgetary data reflected in the financial statements:

- a. Prior to January 1, the budget is legally adopted at the total expenditure level through passage of a Board resolution. After the budget is adopted any revisions that alter the total expenditures of the fund must be approved by the Board before the end of the fiscal year.
- b. Formal budgetary integration is employed as a management control device during the year.
- c. The Board does not employ encumbrance accounting as an extension of formal budgetary integration. Appropriations unused at December 31 are not carried forward to the following fiscal year.
- d. Budgeted amounts are reported as originally adopted or amended by the Board during the year. Individual amendments were appropriately approved by the Board as required.

Cash

Cash consists of the Authority's demand deposits.

In accordance with Michigan Compiled Laws, the Authority is authorized to invest in the following investment vehicles:

- a. Bonds, securities, and other obligations of the United States or any agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a State or nationally chartered bank or a State or Federally chartered savings and loan association, savings bank, or credit union whose deposits are insured by an agency of the United States government and which maintains a principal office or branch office located in this State under the laws of the State or the United States, but only if the bank, savings and loan association, savings bank, or credit union is eligible to be a depository of surplus funds belonging to the State under Section 5 or 6 of Act No. 105 of the Public Acts of 1855, as amended, being Section 21.145 and 21.146 of the Michigan Compiled Laws.
- c. Commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services, and which matures not more than 270 days after the date of purchase.
- d. The United States government or federal agency obligations repurchase agreements.

NOTE 1 - DESCRIPTION OF AUTHORITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Cash (continued)

- e. Bankers acceptances of United States banks.
- f. Mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

Receivables

Receivables consist of amounts due from other governmental units for various programs and accounts receivable for charges for services to other individuals and organizations.

Capital Assets

Capital assets are recorded, net of accumulated depreciation, in the government-wide financial statements. Capital assets are those with an initial individual cost of \$5,000 or more and an estimated useful life of more than one year. Capital assets are not recorded in the governmental fund. Instead, capital acquisition and construction are reflected as expenditures in governmental funds and the related assets are reported in the government-wide financial statements. All purchased capital assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated capital assets are valued at their estimated acquisition cost on the date received.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Depreciation is computed using the straight-line method over the following useful lives:

Land improvements 5 - 15 years
Machinery and equipment 5 - 10 years
Intangible assets 3 - 5 years

Due to Developers

Due to developers consist of amount due to developers related to principal payments that were due on long-term borrowings but remained unpaid.

Due to Other Governmental Units

Due to other governmental units consist of amount due to governmental units related to goods and services received as well as principal and interest payments that were due on long-term borrowings but remained unpaid.

Advance from Other Governmental Units

Long-term advances from the primary government are made to finance new activities and to finance capital acquisitions.

NOTE 1 - DESCRIPTION OF AUTHORITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense) until then.

In addition to liabilities, the balance sheet and statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position/fund balance that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time.

The Authority reports deferred inflows of resources on the balance sheet in connection with unavailable revenues for property taxes that are not considered available to liquidate liabilities of the current period. The amount is deferred and recognized as an inflow of resources in the period the amounts become available.

Long-term Liabilities

Long-term debt and other long-term obligations are recognized as a liability in the government-wide financial statement when incurred. The portion of those liabilities expected to be paid within the next year is a current liability with the remaining amounts shown as noncurrent.

Long-term debt is recognized as a liability of a governmental fund when due. For other long-term obligations, only that portion expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund.

Fund Balance Classifications

Fund balance classifications comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. The following are the five fund balance classifications:

Nonspendable - assets that are not available in a spendable form such as inventory, prepaid expenditures, and long-term receivables not expected to be converted to cash in the near term. It also includes funds that are legally or contractually required to be maintained intact such as the corpus of a permanent fund or foundation.

Restricted - amounts that are required by external parties to be used for a specific purpose. Constraints are externally imposed by creditors, grantors, contributors or laws, regulations or enabling legislation.

Committed - amounts constrained on use imposed by formal action of the government's highest level of decision-making authority (i.e., Board, Council, etc.).

NOTE 1 - DESCRIPTION OF AUTHORITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Fund Balance Classifications (continued)

Assigned - amounts intended to be used for specific purposes. This is determined by the governing body, the budget or finance committee or a delegated municipality official.

Unassigned - all other resources; the remaining fund balance after nonspendable, restrictions, commitments, and assignments. This class only occurs in the General Fund, except for cases of negative fund balances. Negative fund balances are always reported as unassigned, no matter which fund the deficit occurs in.

Fund Balance Classification Policies and Procedures

For committed fund balance, the Authority's highest level of decision-making authority is the Authority Board of Directors. The formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is a resolution of the Authority Board of Directors.

For assigned fund balance, the Authority Board of Director is authorized to assign amounts to a specific purpose. The authorization policy is a full vote and approval by the Authority Board of Directors.

For the classification of fund balance amounts, the Authority's policy is to spend restricted amounts first, then unrestricted amounts when both restricted and unrestricted amounts are available. Similarly, the Authority's policy is to spend committed amounts first, then assigned amounts, and finally unassigned amounts when any of those unrestricted fund balance classifications could be used.

Property Taxes

Property taxes are levied on July 1 (lien date) on the taxable value of property as of the preceding December 31 and are payable without penalty through August 14. After August 14, unpaid property taxes are considered past due, and the applicable property is subject to lien. The City acts as the collecting agent for the Authority. The Authority is permitted by P.A. 197 of Michigan to levy taxes up to \$2.00 per \$1,000 of assessed valuation of property in the downtown district. The Authority's current year tax rate was \$1.9638 per \$1,000 of assessed valuation.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

NOTE 2 - DEPOSITS

As of December 31, 2023, the Authority had deposits subject to the following risk.

Custodial Credit Risk - Deposits

In the case of deposits, this is the risk that in the event of a bank failure, the Authority's deposits may not be returned to it.

The cash balances reported in the basic financial statement include \$644,070 in cash that is on deposit with the City of Kalamazoo. The cash on deposit with the City of Kalamazoo is part of the pooled cash and investments. As a result, the insured and uninsured amounts related to these amounts cannot be determined.

Credit Risk

State law limits investments in certain types of investments to a prime or better rating issued by nationally recognized statistical rating organizations (NRSRO's). Obligations of the U.S. government or obligations explicitly guaranteed by the U.S. government are not considered to have credit risk and do not require disclosure of credit quality. As of December 31, 2023, the Authority did not have any investments that would be subject to rating.

Interest Rate Risk

The Authority will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by designating its investment portfolio with the objective of obtaining a rate of return through the economic cycles considering risk constraints and cash flow characteristics.

Concentration of Credit Risk

The Authority will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the Authority's investment in a single issuer, by security type and institution.

Foreign Currency Risk

The Authority is not authorized to invest in investments which have this type of risk.

NOTE 3 - CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2023, was as follows:

	Balance Jan. 1, 2023			dditions		Deletions	Balance Dec. 31, 2023		
Governmental activities Capital assets not being depreciated Land	\$	58,162	\$	<u>-</u> _	\$	<u>-</u> _	\$	58,162	
Capital assets being depreciated Land improvements Machinery and equipment		201,517 9,206		56,500 -		- -		258,017 9,206	
Subtotal		210,723		56,500		_		267,223	
Less accumulated depreciation for: Land improvements Machinery and equipment		(201,517) (9,206)		(5,650) <u>-</u>		- -		(207,167) (9,206)	
Subtotal		(210,723)		(5,650)				(216,373)	
Net capital assets being depreciated		<u>-</u>		50,850				50,850	
Total net capital assets	\$	58,162	\$	50,850	\$		\$	109,012	
Business-type activities		Balance n. 1, 2023	A	dditions		<u> ransfers</u>		Balance c. 31, 2023	
Capital assets being depreciated Land improvements Machinery and equipment Intangible assets	\$	721,103 545,337 75,283	\$	- - -	\$	(721,103) (545,337) (75,283)	\$	- - -	
Subtotal		1,341,723			(1,341,723)			
Less accumulated depreciation for: Land improvements Machinery and equipment Intangible assets		(552,844) (541,448) (74,683)		(21,333) (1,080) (213)		574,177 542,528 74,896		- - -	
Subtotal	(1,168,975)		(22,626)		1,191,601			
Total net capital assets	\$	172,748	\$	(22,626)	\$	(150,122)	\$	-	

NOTE 4 - LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations (including current portion) of the Authority for the year ended December 31, 2023:

	Balance _Jan. 1, 2023				I	Deletions	Balance c. 31, 2023	Amounts Due Within One Year	
Governmental activities									
Direct borrowings/placements									
Note payable - related tax liability	\$	133,216	\$	-	\$	(66,608)	\$ 66,608	\$	66,608
Developer payable - TIF agreement		276,000		-		(23,000)	253,000		23,000
Developer payable - grants		310,800		-		(25,900)	284,900		25,900
Note payable - Arcadia Creek		403,052				(133,169)	269,883		134,355
TOTAL	\$ 1	,123,068	\$	_	\$	(248,677)	\$ 874,391	\$	249,863

Significant details regarding outstanding long-term debt (including current portion) are presented below:

Notes Payable

\$666,080 Note payable to the City of Kalamazoo for the purpose of financing tax tribunal settlements, dated July 2014, due in an annual installment of \$66,608 in July 2024, with interest of 2.59%.	\$ 66,608
\$518,000 Note payable to the Kalamazoo Community Foundation for the purpose of financing festival site developments, dated 2018, due in annual installments ranging from \$133,169 to \$135,528 through March 2025, with interest of 1.5%, payable annually.	269,883
2023, with interest of 1.5 %, payable amutany.	\$ 336,491
Agreements Payable	
\$460,000 Agreement payable to Metropolitan Center, LLC for the purpose of reimbursing development expenses, dated 2014, due in annual installments of \$23,000 with no interest.	\$ 253,000
\$518,000 Agreement payable to Metropolitan Center, LLC for the purpose of financing grant financing façade improvements, building rehabilitation, and design, dated 2010, due in annual installments of	
\$25,900 with no interest.	 284,900
	\$ 537,900

The Authority's outstanding note to the Kalamazoo Community Foundation is secured by the Arcadia Festival site, owned by the City of Kalamazoo. The remaining debts are direct obligations to the Authority. In the event of default, the outstanding amount may become immediately due.

NOTE 4 - LONG-TERM OBLIGATIONS (continued)

The annual requirements to pay the debt principal and interest outstanding for the notes and agreements payable are as follows:

Year Ending	Direct Borrowing/Placements					
December 31,	I	Principal		Principal Interes		
2024	\$	249,863	\$	12,254		
2025		184,428		1,228		
2026		48,900		-		
2027		48,900		-		
2028		48,900		-		
2029-2033		244,500		-		
2034		48,900				
	\$	874,391	\$	13,482		

NOTE 5 - PARKING SYSTEM AGREEMENT AND TRANSFER OF OPERATIONS

On April 20, 1989, the DDA entered into an agreement with the City to operate the Parking System, which was reinstated by agreement dated December 6, 2002. Terms of the restated agreement require the DDA to operate and maintain the parking system, make annual payments of \$1, and fund the City's annual debt obligations on the parking system. The term of the agreement extends through the life of the outstanding bonds, effectively 2029. However, either party may terminate the agreement at any time upon one year's written notice to the other party. The annual payments to the City totaled \$97,348 for the year ended December 31, 2023. During the year the Authority and the City agreed to terminate the agreement with an effective date of August 31, 2023. The remaining net position of the parking system, \$1,768,869, was transferred back to the City and reported as a special item.

NOTE 6 - RISK MANAGEMENT

The Authority, as a component unit of the City of Kalamazoo, is protected from losses as described in the note captioned "Risk Management" within the City's Annual Financial Report.

NOTE 7 - NET POSITION AND FUND BALANCE DEFICITS

At the end of the year, the Authority's governmental activities reported deficits of \$1,800,969 and \$1,691,957 for unrestricted net position and total net position, respectively. At the end of the year, the Authority's General Fund also reported a deficit fund balance (unassigned) of \$952,695.

NOTE 8 - NON-PAYMENT OF SCHEDULED PAYMENTS

The Authority did not make the following scheduled payments. Therefore, these amounts are reported on the balance sheet as a current liability as of December 31, 2023:

Note Payable

Related Tax Liability - Principal payments of \$466,256 and interest payments of \$68,964 on the note payable, which were originally due annually on July 1, 2017 through 2023. The missed principal payments and interest payments amount to a total of \$535,220 and are reported as due to other governments in the General Fund balance sheet.

Arcadia Creek - Principal payments of \$133,169 and interest payments of \$3,587 on the note payable, which were originally due annually on March 1, 2023. The missed principal payments and interest payments amount to a total of \$136,756 and are reported as due to other governments in the General Fund balance sheet.

The Authority is in negotiations with the City of Kalamazoo to restructure the payment terms and the City has not taken any legal action or assessed penalties due to the missed payments.

Developer Payables

TIF Agreement - Payments of \$207,000 on the developer agreement, which were originally due on October 27, 2015 through 2023. The missed payments under the developer agreement amount to \$207,000 and are reported as due to developers in the General Fund balance sheet.

Grant Agreement - Payments of \$233,100 on the Metropolitan Center grant agreement, which were originally due on October 27, 2015 through 2023. The missed payments under the grant agreement amount to \$233,100 and are reported as due to developers in the General Fund balance sheet.

The developer agreements were originally entered into in November 2010 with the intent to finance the payments through tax revenues under its Tax Increment Financing plan. The Authority no longer captures TIF revenues and is in negotiations to restructure this agreement. As of the date of this report, no settlement agreement has been reached.

The non-payment of scheduled payments is disclosed here to provide transparency and ensure the users of the financial statements are aware of the current financial position and the corresponding impacts on the General Fund. It is important to note that the resolution of these outstanding liabilities may have a significant impact on the Authority's financial position and liquidity in future periods.

NOTE 9 - SUBSEQUENT EVENT

On March 18, 2024, the Authority's Board of Directors approved a debt settlement agreement to refinance outstanding obligations of the Authority. This agreement was later approved by the City of Kalamazoo's Commission on April 15, 2024. Under the refinanced debt agreement, the Authority will pay a lump sum of \$517,000 for the debts associated with the Metropolitan Center TIF and Grant obligations. The Authority will pay additional principal of \$483,000 over annual installments in 2025 through 2034 with interest accruing at 1.5% annually. The City of Kalamazoo is to contribute \$403,052.40 to release the Authority's obligations for the Arcadia Creek Festival site improvements.

NOTE 9 - SUBSEQUENT EVENT (continued)

This agreement will refinance the following direct borrowings and placements included in Note 4:

Developer payable - TIF agreement	\$ 253,000
Developer payable - grants	\$ 284,900
Note payable - Arcadia Creek	\$ 269,883

In addition, the following current liabilities of the General Fund included in Note 8 will be released:

Developer Payables

TIF Agreement \$ 207,000 Grant Agreement \$ 233,100

Note Payable

Arcadia Creek \$ 136,756

NOTE 10 - CHANGE IN ACCOUNTING PRINCIPLE

For the year ended December 31, 2023, the Authority implemented the following new pronouncement: GASB Statement No. 96, *Subscription-based Information Technology Arrangements*.

Summary:

Governmental Accounting Standards Board (GASB) Statement No. 96, Subscription-based Information Technology Arrangements, was issued in May 2020. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset - an intangible asset - and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, Leases, as amended.

There was no material impact on the Authority's financial statements after the adoption of GASB Statement No. 96.

NOTE 11 - UPCOMING ACCOUNTING PRONOUNCEMENTS

In June 2022, the GASB issued Statement No. 100, Accounting Changes and Error Corrections - an amendment of GASB Statement No. 62. This Statement prescribes the accounting and financial reporting for (1) each type of accounting change and (2) error corrections. This Statement requires that (a) changes in accounting principles and error corrections be reported retroactively by restating prior period, (b) changes to or within the financial reporting entity be reported by adjusting beginning balances of the current period, and (c) changes in accounting estimates be reported prospectively by recognizing the change in the current period. The Authority is currently evaluating the impact this standard will have on the financial statements when adopted during the 2024 fiscal year.

NOTE 11 - UPCOMING ACCOUNTING PRONOUNCEMENTS (continued)

In December 2023, the GASB issued Statement No. 102, *Certain Risk Disclosures*. This Statement requires a government to assess whether a concentration or constraint makes the government vulnerable to the risk of a substantial impact. Additionally, this Statement requires a government to assess whether an event or events associated with a concentration or constraint that could cause the substantial impact have occurred, have begun to occur, or are more likely than not to begin to occur within 12 months of the date the financial statements are issued. If a government determines that those criteria for disclosure have been met for a concentration or constraint, it should disclose information in notes to financial statements in sufficient detail to enable users of financial statements to understand the nature of circumstances disclosed and the government's vulnerability to the risk of substantial impact. The Authority is currently evaluating the impact this standard will have on the financial statements when adopted during the 2025 fiscal year.

In April 2024, the GASB issued Statement No. 103, *Financial Reporting Model Improvements*. This Statement establishes new accounting and financial reporting requirements - or modifies existing requirements - related to the following:

- a. Management's discussion and analysis (MD&A);
 - i. Requires that the information presented in MD&A be limited to the related topics discussed in five specific sections:
 - 1) Overview of the Financial Statements,
 - 2) Financial Summary,
 - 3) Detailed Analyses,
 - 4) Significant Capital Asset and Long-Term Financing Activity,
 - 5) Currently Known Facts, Decisions, or Conditions;
 - ii. Stresses detailed analyses should explain why balances and results of operations changed rather than simply presenting the amounts or percentages by which they changed;
 - iii. Removes the requirement for discussion of significant variations between original and final budget amounts and between final budget amounts and actual results;
- b. Unusual or infrequent items;
- c. Presentation of the proprietary fund statement of revenues, expenses, and changes in fund net position;
 - i. Requires that the proprietary fund statement of revenues, expenses, and changes in fund net position continue to distinguish between operating and nonoperating revenues and expenses and clarifies the definition of operating and nonoperating revenues and expenses;
 - ii. Requires that a subtotal for *operating income (loss) and noncapital subsidies* be presented before reporting other nonoperating revenues and expenses and defines subsidies;
- d. Information about major component units in basic financial statements should be presented separately in the statement of net position and statement of activities unless it reduces the readability of the statements in which case combining statements of should be presented after the fund financial statements;
- e. Budgetary comparison information should include variances between original and final budget amounts and variances between final budget and actual amounts with explanations of significant variances required to be presented in the notes to RSI.

The Authority is currently evaluating the impact this standard will have on the financial statements when adopted during the 2026 fiscal year.

REQUIRED SUPPLEMENTARY INFORMATION

CITY OF KALAMAZOO DOWNTOWN DEVELOPMENT AUTHORITY GENERAL FUND BUDGETARY COMPARISON SCHEDULE YEAR ENDED DECEMBER 31, 2023

REVENUES		Original Budget		Final Budget		Actual	Fina P	ance with al Budget ositive egative)
	\$	276,000	\$	276,000	\$	272,756	\$	(3,244)
Property taxes Intergovernmental	Ф	59,210	Ф	59,210	Ф	59,210	Ф	(3,244)
Interest		-		-		39,210		301
TOTAL REVENUES		335,210		335,210		332,267		(2,943)
EXPENDITURES Current								
Public works		-		163,268		114,958		48,310
Community and economic development		335,000		171,732		174,515		(2,783)
Debt service				262,117		262,116		1
TOTAL EXPENDITURES		335,000		597,117		551,589		45,528
EXCESS OF REVENUES OVER								
(UNDER) EXPENDITURES		210		(261,907)		(219,322)		42,585
Fund balance (deficit), beginning of year		(733,373)		(733,373)		(733,373)		
Fund balance (deficit), end of year	\$	(733,163)	\$	(995,280)	\$	(952,695)	\$	42,585



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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors of the City of Kalamazoo Downtown Development Authority Kalamazoo, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, and each major fund of the City of Kalamazoo Downtown Development Authority (the Authority), as of and for the year ended December 31, 2023, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements and have issued our report thereon dated June 25, 2024.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed the following instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

FUND EQUITY DEFICIT

Condition: At the end of the fiscal year, the Authority reported a deficit fund balance for the General Fund.

Criteria: Michigan Public Act 275 of 1980 provides that the Authority shall not end the year in a deficit position. Michigan Public Act 140 of 1971 provides that an Authority ending its fiscal year with funds in a deficit condition shall formulate a deficit elimination plan.

Cause: The Authority has not generated revenue sufficient to cover all expenditures (including debt service).

Effect: The Authority is not in compliance with Public Act 275 of 1980. As a result, the Authority will be required to prepare and submit a Deficit Elimination Plan to the State of Michigan.

Recommendation: We recommend that the Authority utilize budgetary controls to limit expenditures and/or negotiate refinancing terms with the City of Kalamazoo as needed to alleviate the General Fund deficit.

Corrective Action Response: Management agrees with the finding and will be filing a deficit elimination plan with the State noting future actions to be taken to remedy the situation.

Purpose of this Report

Maney Costerisan PC

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

June 25, 2024